The mission of The Priory in the United States of America of The Most Venerable Order of the Hospital of St John of Jerusalem is:

To encourage the spiritual and moral strengthening of mankind in accordance with the first great principle of the Order, *Pro Fide*;

To promote the relief of sickness and suffering without distinction of gender, race, class or creed in accordance with the second great principle of the Order, *Pro Utilitate Hominum*; and

To cooperate with other organizations having similar objectives.

In fulfilling this mission, the primary beneficiary of the Priory is St John of Jerusalem Eye Hospital Group.

(Adopted 9/24/02 and amended 11/1/02 by the Priory Chapter)
A decade ago, the Priory moved offices from New York City to Washington D.C. That year St John Eye Hospital Group treated 92,426 patients, and Confrères donated $704,530 to help them do it. Of that contribution, only $71,329 came from local events in the Priory’s 11 regions. Fast forward 10 years to 2018, and the picture is dramatically different!

The very good news is that in the past 10 years what was already a dedicated group of Confrères has blossomed. More than ever, we make a difference to the Hospital, and at a time when our money is desperately needed following the U.S. government decision to halt its grant to the Hospital as well as other aid to the West Bank and Gaza.

Our 2018 numbers speak for themselves: we sent $2,107,643 to the Hospital, over three times our contribution in 2008, thus helping the Hospital treat 147,600 outpatients (including 43,910 children) and perform over 5200 major sight-saving operations. Our Members have stepped up in many ways: exceptional underwriting of the Investiture Weekend, participating in the Priory pilgrimage, honoring their obligation, and responding generously to the year-end appeal. One particularly successful effort has been the Regional Nurse Initiative, which began at the 2018 Investiture Weekend and raised over $190,000 by the end of 2018.

Even better news is that a significant part of all this came from funds generated by regional events, which raised $238,000, a whopping increase of almost 300% over 2008. Members, who now number over 1,500 in 19 regions, have found new and creative ways to help the Hospital meet its funding gap and reach even more patients.

While the 2018 financial numbers are impressive, they also signal a growth in Confrères’ commitment to fulfilling the Order’s mission to help our lords, the sick and the poor. Confrères are increasingly working together to fundraise for a common goal, the Hospital. This unanimity of purpose – and the fellowship it generates – is reflected in greater participation in the St John Volunteer Corps, a group effort that is becoming increasingly important to the Priory.

Led by Executive Director Michele Blair, our efficient office staff is a productive team. Costs are down, membership morale is up, and technology has been harnessed more effectively to better administer our organization and decrease our overhead. This all results in us contributing more money to our beloved St John Eye Hospital.

What a difference a decade makes! I want to thank all of you for helping to grow our organization and accomplish its mission. I encourage you to keep up the good work!
Snapshot of 2018

St John Eye Hospital Group (SJEHG) reached 147,600 patients, performed over 5,200 major surgeries and employed 268 people across all services.*

Anabta Clinic 20,500 outpatients were treated at the Anabta Clinic. 20 staff members including 12 medical, allied health and nursing professionals.

Gaza Hospital 30,200 patients were treated in the Gaza Hospital. 1,200 major operations were performed.

Mobile Services (Gaza) The Mobile Outreach Program, Diabetic Retinopathy Screening Program and Rapid Assessment of Avoidable Blindness (RAAB) Study all have screening elements in isolated communities and homes. These programs in Gaza saw 16,400 patients.

Jerusalem Hospital 46,900 patients were treated in the East Jerusalem Hospital, and 3,600 major operations were performed. 188 staff members, include 108 medical, allied health and nursing professionals, 8 nursing students and 4 medical residents.

Muristan Clinic The Muristan Clinic and the mobile Old City School Screening project saw 1,600 patients in 2018.**

Hebron Hospital 12,700 patients were treated and 410 major operations were performed. 16 staff members including 13 medical, allied health and nursing professionals.

Mobile Services (West Bank) The Mobile Outreach Program and RAAB Study West Bank team screened 19,300 patients.

* STAFF NUMBERS DO NOT INCLUDE FOUR LONDON STAFF.
** MURISTAN AND WEST BANK MOBILE SERVICES STAFF ARE COUNTED IN JERUSALEM FIGURES.
Little Patients and Their Parents

With a nine-month-old’s natural curiosity, Siraj is interested in the world around her, but suffers from “squint,” a common condition in the region. St John caught it early, and with her new glasses Siraj is already seeing better. Her mother is happy with Siraj’s treatment so far: “I trust St John for its quality of care. I’m so pleased with the improvements to my precious daughter’s eyes.”

Born prematurely, baby Bilal had badly underdeveloped eyes. He was able to have surgery on his left eye at Hadassah Hospital and several laser treatments at St John in an attempt to preserve his retina. His sight may be saved, and St John will be with him every step of the way. Bilal’s parents trust St John’s expertise: “We know the doctors there will do all they can to save our son’s sight.”

At a weekly pediatric clinic, six-year-old Luma’s severe squint was diagnosed early enough to avoid surgery. Now happily wearing glasses, she has a chance to receive a proper education. Her father says, “There is nowhere else in Palestine with St John’s level of training. Each clinic is run by a skilled specialty doctor. I would not trust anyone other than St John with my daughter’s eyes.”

The father of brothers Yman and Nabel works for a local medical clinic, and makes sure their sight is regularly checked. So far, their vision is undisturbed, but their father takes nothing for granted. “I am so pleased that St John comes to our village on a regular basis. What is more important than a child’s sight? It allows them a future and the ability to contribute to society around them.”
Report of the Treasurer

For the year ended December 31, 2018, the total Priory income was $3,881,260, a $1,198,005 increase compared to the previous year. The difference is attributable to the $712,186 USAID/ASHA grant for equipment at the Hospital as well as other restricted support and grants received in 2018. The annual Investiture Weekend, regional events, the bi-annual Pilgrimage, and Grand Council sponsorship revenue all combined to contribute $260,695 to the increase over the 2017 income.

Annual Oblations and other Member giving increased slightly over the prior year to $1,654,142. In 2018, 66% of all Priory Members paid their annual Oblations at an average contribution amount of $1,370. The unfulfilled Oblations by 500 Members (at the requested $1,000 level), would have enabled an additional $500,000 in much-needed funding to the Hospital.

The 2018 San Francisco Investiture Weekend generated an additional $320,000 for the Hospital Group, while regional events contributed $238,000. Late in 2018, the Priory Chapter agreed to underwrite the annual salary of a nurse at the Hospital. The nurse initiative campaign was rolled out and several regions raised over $190,000 before year end.

In March 2017, the Priory was awarded a $900,000 grant by ASHA (American Schools and Hospitals Abroad), an agency within USAID, for the purchase of equipment at the Hospital. The Hospital Group received approval for the purchase of this equipment and $712,186 was transferred to the Hospital in 2018 with the balance transferred in early 2019.

The Priory’s annual gift to the Hospital Group and additional contributions to support operations totaled $2,107,643, up $1,131,098 from the previous year. Additionally, $138,500 was contributed to support the Order of St John International and other small partner charities, up from $96,000 the previous year.
All funds raised in support of St John Eye Hospital Group are transferred directly to Jerusalem in U.S. dollars, eliminating the need to convert funds to foreign currency or pay multiple bank transfer fees. In 2018, 21% of all donated revenue was used for general and administrative or fundraising purposes.

The Priory’s administrative expenses decreased from the previous year, due in large part to an open staff position as well as a focus on maintaining or reducing operating expenses. We expect to be at full staffing in 2019 and anticipate an increased strengthening of operations and infrastructure. The Priory hosted the annual Grand Council meeting in 2018 in Williamsburg, VA. Sponsorship revenue of $70,000 was received and used to offset $130,000 in expenses.

Combining the positive operating results of $202,660 with a negative change in our investment portfolio of $220,980, the Priory ended the year with net assets of $2,980,342, which is a decrease of $18,320.

Nigel G. Heath
Treasurer
Summary of Statements of Activities

### INCOME

<table>
<thead>
<tr>
<th>Description</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Stock Contributions</td>
<td>2,849,169</td>
<td>1,922,254</td>
</tr>
<tr>
<td>Annual Investiture Weekend</td>
<td>562,901</td>
<td>485,056</td>
</tr>
<tr>
<td>Regional Fundraising Events</td>
<td>274,954</td>
<td>229,174</td>
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<tr>
<td>Grand Council Sponsorship</td>
<td>69,500</td>
<td>-</td>
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<tr>
<td>Pilgrimage Program</td>
<td>67,570</td>
<td>-</td>
</tr>
<tr>
<td>Decorations and Memorabilia</td>
<td>57,166</td>
<td>46,771</td>
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<tr>
<td>Donated Legal Services &amp; Other Support</td>
<td>5,092</td>
<td>26,854</td>
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<tr>
<td><strong>TOTAL INCOME</strong></td>
<td><strong>3,886,352</strong></td>
<td><strong>2,710,109</strong></td>
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### EXPENSES

<table>
<thead>
<tr>
<th>Description</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gifts to St John of Jerusalem Eye Hospital Group</td>
<td>2,107,643</td>
<td>976,545</td>
</tr>
<tr>
<td>Support for Order of St John International and Other Charitable Groups</td>
<td>138,511</td>
<td>95,976</td>
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<tr>
<td>Annual Investiture Weekend</td>
<td>219,087</td>
<td>250,541</td>
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<tr>
<td>Regional Fundraising Events</td>
<td>52,148</td>
<td>84,895</td>
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<tr>
<td>Pilgrimage Program</td>
<td>51,534</td>
<td>-</td>
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<tr>
<td>Grand Council Expenses</td>
<td>131,494</td>
<td>-</td>
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<tr>
<td>Program Support Expenses</td>
<td>499,366</td>
<td>373,477</td>
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<tr>
<td>Membership Cost</td>
<td>170,006</td>
<td>175,772</td>
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<tr>
<td>Fundraising Expense</td>
<td>104,030</td>
<td>190,901</td>
</tr>
<tr>
<td>Administrative Expenses</td>
<td>209,873*</td>
<td>274,543*</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>3,683,692</strong></td>
<td><strong>2,422,650</strong></td>
</tr>
</tbody>
</table>

*:* Includes $12,921 of non-cash depreciation expense recorded in 2018 and non-cash depreciation expense of $13,902 recorded in 2017.

The organization was fortunate to have received pro bono legal services valued at $5,052 and $27,738 in 2018 and 2017.

Donated services in support of Investiture Weekend, Grand Council, and regional events valued at $9,648 and $8,113 were received in 2018 and 2017.

The Priory in the USA of the Order of St John, established in 1957, is a tax-exempt charitable entity, one of 11 international Priories of The Most Venerable Order of the Hospital of St John of Jerusalem (Order of St John), headquartered in London, England. The primary mission of the Priory in the United States of America, headquartered in Washington, DC, is to raise funds for St John of Jerusalem Eye Hospital Group.

The Priory's financial statements are audited by Sarfino and Rhoades, LLP. A copy of the complete set of financial statements and independent auditors’ report for the year ending December 31, 2018, may be obtained by request to the Priory’s office, 202-510-9691, or by contacting the Office of the New York Attorney General.

Federal ID no. 13-6161455

### Balance (Deficit)

<table>
<thead>
<tr>
<th>Description</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance (Deficit)</td>
<td>202,660</td>
<td>287,459</td>
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<tr>
<td>Net Change in Investments</td>
<td>(220,980)</td>
<td>469,631</td>
</tr>
<tr>
<td>Net Change in Assets</td>
<td>(18,320)</td>
<td>757,090</td>
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### Net Assets - Beginning of Year

<table>
<thead>
<tr>
<th>Description</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Assets - Beginning of Year</td>
<td>2,998,662</td>
<td>2,241,572</td>
</tr>
</tbody>
</table>

### Net Assets - End of Year

<table>
<thead>
<tr>
<th>Description</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net Assets - End of Year</td>
<td>2,980,342</td>
<td>2,998,662</td>
</tr>
</tbody>
</table>

*1: Includes $12,921 of non-cash depreciation expense recorded in 2018 and non-cash depreciation expense of $13,902 recorded in 2017.

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Federal ID no. 13-6161455
## 2018 Priory Gifts to St John of Jerusalem Eye Hospital Group

### Unrestricted Gifts

<table>
<thead>
<tr>
<th>Gifts</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dana Foundation, New York, NY</td>
<td>10,000</td>
</tr>
<tr>
<td>Holland Lodge Foundation, New York, NY</td>
<td>8,516</td>
</tr>
<tr>
<td>Magowan/McBean Fund</td>
<td>10,000</td>
</tr>
<tr>
<td>Wintersteen Nursing Fund</td>
<td>10,000</td>
</tr>
<tr>
<td>SJEHG Event – Various Donors</td>
<td>9,270</td>
</tr>
</tbody>
</table>

### Restricted Gifts

#### For Children’s Program and Gaza Outreach:

- Mrs. William A. Kohl, Sacramento, CA: $6,000

#### For Equipment:

- USAID/ASHA Grant: $712,186
- Mr. Peter Goltra, Middleburg, VA: $60,016
- Elizabeth Swenson Memorial Fund: $42,265
- Slit Lamp Project – Various Donors: $31,310
- SJEHG Event – Various Donors: $13,200

#### For Gaza Patient Relief Fund:

- Source of Hope Foundation, New York, NY: $20,000
- Anonymous Donor: $10,188
- Various Donors: $2,100

#### For General Support:

- Mr. Mark Pigott, KBE, Seattle, WA: $95,000
- SJEHG Event – Various Donors: $32,348
- Various Donors: $27,830
- Mrs. Karen Pardoe, Dallas, TX: $20,000

#### For Hospital Funds:

- Ms. Philippa Polskin, New York, NY: $10,000

#### For Medical Trainees Program:

- The Joseph Walsh Memorial Fund – Various Members and Non-Members: $5,305

#### For Pediatric Ophthalmic Department:

- SJEHG Event – Various Donors: $4,970

#### For Pediatric Ophthalmic Department:

- Women of Christ Church Georgetown, Washington, DC: $1,000

#### For General Support:

- Priory Chapter – Various Donors: $38,115
- Skylark Foundation, Los Angeles, CA: $25,000
- Washington, DC Region – Various Donors: $10,000

### Total Restricted Gifts

$1,274,924

### 2018 Total Gifts to St John of Jerusalem Eye Hospital Group

$2,107,643

*Denotes gifts received in 2017 transferred to SJEHG in 2018
2018 Institutional Support

Special Projects and Grants for St John of Jerusalem Eye Hospital Group
St John’s United Church of Christ Hartford, Hartford, WI
for general support
Women of Christ Church Georgetown, Washington, DC
for Pediatric Ophthalmic Department

Parish Plate Offerings and Fundraisers
Cathedral Church of St. Paul, San Diego, CA
Christ Church Cathedral, Houston, TX
Christ Church Georgetown, Washington, DC
Christ Episcopal Church, Raleigh, NC
Episcopal Church of the Good Shepherd, Dallas, TX
Grace Cathedral, San Francisco, CA
Saint Paul’s Episcopal Church, Bloomsburg, PA
St. John’s Episcopal Church, Fayetteville, NC
St. Mark’s Church, Philadelphia, PA
Trinity-By-the-Cove Episcopal Church, Naples, FL

Foundations, Organizations, and Corporations
AmazonSmile
The Dana Foundation
The George E. Coleman Foundation
Holland Lodge Foundation
New York Community Trust / Bonnie Cashin Fund
The Skylark Foundation
Source of Hope Foundation
Chapter Members
(Terms Effective June 6, 2018)

Term Ending 2019
Anne Louise Coleman, M.D., Ph.D.
Kathryn Spotswood Lines Cox
Patricia Staples Horne Dresser
John Macaskill
Marcia Virginia Mayo
Bruce E. Spivey, M.D.
The Rev’d Deacon Robert J.A. Zito, J.D.

Term Ending 2020
Thomas E.K. Cerruti
Joseph MacDonald Dealey Jr.
Tieman Henry Dippel Jr.
Kazie Metzger Harvey
Nigel Graham Heath
Ellen Metzger LeCompte
Maxey Jerome Roberts

Term Ending 2021
Bita Esmaeli, M.D., FACS
Kenneth Avril Forde, M.D., FACS
Carolyn Seipp Goltra
Thomas Morgan Hyers, M.D.
Nasser Kazeminy
Victoria Mary Sheffield
Susan Keenan Wright

Officers
(Triennial Term Ending St John’s Day 2020)

Palmer C. Hamilton, Prior
Douglas L. Paul, Chancellor
Nigel Graham Heath, Treasurer
Maxey Jerome Roberts, Secretary
Anne Louise Coleman, M.D., Ph.D., Hospitaller
The Right Rev’d Stacy F. Sauls, Sub-Prelate
COL (Ret.) D. Gray Heppner Jr., M.D., Vice-Chancellor, St John Volunteer Corps
COL Richard F. Southby, Ph.D. (Med), Vice-Chancellor, St John Volunteer Corps
William Morrison Matthews, Vice-Chancellor, East
Philip Ernest Bowles III, Vice-Chancellor, West
Maxwell W. Hudgins Jr., Ph.D., Historiographer Emeritus
LDCR Michael Joseph Quigley, USN, Historiographer
John McConville Shannon, Genealogist
COL (Ret) Howell Crawford Sasser Sr., Protocol Advisor
David A. Williams, DMin, Co-Director of Ceremonies
Margaret Peters McLarty, Co-Director of Ceremonies

Priory Staff
Michele Blair, Executive Director
Corena Hasselle, Administrative Assistant
Fendey Jean-Baptiste, Technology Officer
Diana McCormick, Membership and Events Officer

Consultants
Melissa Corcoran, Internal Accountant
Nathan Work, IT Projects Manager